NC State University Board of Trustees

University Advancement and External Affairs Committee Meeting

April 3, 2025

Dorothy and Roy Park Alumni Center

2450 Alumni Drive

Raleigh, NC, 27607

Derick Close, Chair

Members: Marie Arcuri, Erik Dixon, David Herring, David Powers, Perry Safran

Meeting Book - April 2025 University Advancement and External Affairs Committee Meeting

Action Item for Committee

Action Item for Committee and Full Board

	Meeting Agenda				
10:00 am	Call to Order, Reading of Ethics Statement, and Public Meeting Notice Derick Close, Chair				
	2. Executive Summary				
	Roll Call Gwen McKeever, Board Professional				
	4. Consent Agenda Derick Close, Chair				
	A. February 6, 2025 Open and Closed Session Meeting Minutes				
	B. Naming Opportunity Proposals				
	5. Informational Reports				
	A. University Advancement Update Brian Sischo, Vice Chancellor, University Advancement				
	B. External Affairs and Legislative Update Julie Smith, Vice Chancellor, External Affairs, Partnerships, and Economic Development				
	C. Advancement Services Update Jeff Baynham, Associate Vice Chancellor, Advancement Services				
	6. Executive Summary - Closed Session				
	7. Closed Session				
	8. Reconvene in Open Session				
	9. Committee Discussion Derick Close, Chair				

10. Adjourn

Derick Close, Chair



NORTH CAROLINA STATE ETHICS COMMISSION

SAMPLE¹ ETHICS AWARENESS & CONFLICT OF INTEREST REMINDER

(to be read by the Chair or his or her designee at the beginning of each meeting)

In accordance with the State Government Ethics Act, it is the duty of every [Board] member to avoid both conflicts of interest and appearances of conflict.

Does any [Board] member have any known conflict of interest or appearance of conflict with respect to any matters coming before the [Board] today?

If so, please identify the conflict or appearance of conflict and refrain from any undue participation² in the particular matter involved.

Rev. 1-16-07

¹ N.C.G.S. §138A-15 (e): "At the beginning of any meeting of a board, the chair shall remind all members of their duty to avoid conflicts of interest and appearances of conflict under [Chapter 138A]." There is no set language required by the Act. Specific language can and should be tailored to fit the needs of each covered board as necessary.

² "A public servant shall take appropriate steps, under the particular circumstances and considering the type of proceeding involved, to remove himself or herself to the extent necessary, to protect the public interest and comply with this Chapter, from any proceeding in which the public servant's impartiality might reasonably be questioned due to the public servant's familial, personal, or financial relationship with a participant in the proceeding." See N.C.G.S. §138A-36 (c). If necessary, the Chairman or individual member involved should consult with his ethics liaison, legal counsel, or the State Ethics Commission to help determine the appropriate response in a given situation.



Executive Summary for University Advancement and External Affairs Committee April 3, 2025

Agenda Item: Committee Open and Closed Session Meeting Minutes Page 5

Presenter: Derick Close, Chair via Consent Agenda

Summary: The open and closed session meeting minutes from the February 6, 2025 meeting

are presented.

Action: Committee Approval

Agenda Item: Naming Opportunities Proposals Page 11

Presenter: Derick Close, Chair via Consent Agenda

Summary: Chancellor Woodson has endorsed and favorably recommends to the Committee and Full Board two naming opportunities proposals: one for the College of Humanities and Social Sciences, and one for the Office of the Executive Vice Chancellor and Provost.

Action: Committee Approval and Full Board Approval

Open Session Minutes

University Advancement and External Relations Committee Board of Trustees North Carolina State University

February 6, 2025

The University Advancement and External Relations Committee of the Board of Trustees of North Carolina State University met on February 6, 2025.

Members Present: Derick Close, Chair

Marie Arcuri Erik Dixon David Herring Perry Safran

Absent: David Powers

Chair Derick Close called the meeting to order at 10:00 am

Chair Close reminded the Committee that the meeting will be conducted pursuant to the provisions of the Open Meetings Act and that while the Committee meeting is a public meeting, it is not a meeting for public comment and only those on the agenda will be permitted to speak. Chair Close asked if any media representatives were present and to identify themselves. There were no media representatives present. He then reminded all members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act and inquired as to whether there were any known conflicts of interest or appearances of conflict with respect to any matters coming before the Committee at this meeting.

Chair Close then called on Gwen McKeever for the roll call. The roll was called and a quorum was present.

Consent Agenda

Trustee Dixon made the motion, seconded by Trustee Herring, to approve the consent agenda, which included the open and closed session minutes from the November 21, 2024 meeting, as well as the naming opportunities proposals for the College of Engineering, the College of Natural Resources, and NC State Athletics and the Wolfpack Club. The motion passed.

Informational Reports

Vice Chancellor Brian Sischo reported that as of December 31, 2024, NC State University has raised a record \$224 million for the first half of the fiscal year, highlighting numerous seven and eight figure gifts. He highlighted the growth in endowment to \$2.35 billion as of September 30, 2024, and updated the committee on how additional non-recurring funds from the State have cleared the queue of Distinguished Professorships awaiting matching funds. VC Sischo also outlined plans to raise the minimum major gift threshold from \$50,000 to \$100,000, aiming to prioritize larger, more impactful

University Advancement and External Affairs Committee North Carolina State University Board of Trustees February 6, 2025

donations. He concluded his update by highlighting NC State University's 7th Day of Giving, scheduled for Wednesday, March 26, 2025.

Vice Chancellor Julie Smith provided an external affairs update regarding the start of the North Carolina General Assembly long session. She highlighted legislative leadership, committee chairs of interest, and key dates of importance as the session progresses. Smith also provided a preview of the UNC Board of Governors legislative agenda priorities that they will vote on at their next meeting. These priorities include recurring funding for engineering expansion as well as funding for the rehabilitation of Poe Hall.

Vice Chancellor Smith then recognized Matt Peterson, Director of Federal Affairs, to provide an overview of the 119th Congress. Peterson highlighted the North Carolina congressional delegation as well as the annual budget and appropriations process. He also discussed the executive branch changes taking place under the Trump administration.

Associate Vice Chancellor Reshunda Mahone, presented the committee with background on the transition to an integrated Alumni Engagement and Annual Giving department, with a primary goal of fostering a lifelong engaged Wolfpack community. AVC Mahone also shared details about the department's functional areas, achievements during the fiscal year, and how AEAG's cross-campus collaboration lays the groundwork for generating interest, engagement, and, ultimately, investment.

Closed Session

With no further business in open session, Trustee Safran made the motion, seconded by Trustee Herring, at 11:00 am to go into closed session. The motion carried.

Reconvene in Open Session

After coming out of closed session, Chair Close announced the meeting in open session at 11:19 am.

Adjournment

With no further business, Chair Close announced the meeting adjourned at 11:20 am.
Submitted by Gwen McKeever, Secretary
Approved by:
Derick Close, Chair

Board of Trustees Consent Agenda University Advancement Committee Proposed Naming Opportunities

April 4, 2025 BoT

Background

As per *POL 03.00.02 – Criteria and Procedures for Naming Facilities, Programs, Positions and Funds*, the act of naming a facility or program shall be that of the Board of Trustees, acting after receiving the recommendation of the Chancellor.

Recommended Action

Chancellor W. Randolph Woodson recommends to the Board of Trustees the following proposed naming opportunities.

Overview

Total Naming Opportunities Proposals: 2

Total Facility Proposals: 0Total Program Proposals: 1

• Total Non-Faculty Position Proposals: 1

Total Naming Opportunities: 2Total Gift Amount: \$3,000,000

• Colleges/Units Represented:

College of Humanities and Social Sciences

Office of the Executive Vice Chancellor and Provost

College of Humanities and Social Sciences

1. Moise A. Khayrallah Center for Lebanese Diaspora Studies (KCLDS) Archive
The KCLDS Archive supports the mission of the Khayrallah Center for Lebanese
Diaspora Studies to preserve and provide access to knowledge of Lebanese immigrants
in the United States and throughout the world.

Naming Type: Program

Total Naming Opportunities: 1

Total Gift Amount of Naming Opportunities: \$2,000,000

Purpose of Funds: Gifts will be directed into an endowment to support the archive

within the Khayrallah Center for Lebanese Diaspora Studies.

Board of Trustees Consent Agenda University Advancement Committee Proposed Naming Opportunities

Office of the Executive Vice Chancellor and Provost

2. Director of the Peter A. Pappas Real Estate Development Program

The Director of the Peter A. Pappas Real Estate Development Program will lead its interdisciplinary approach to the real estate profession, fostering student and professional growth in design-focused education and applied research. The program has a phased growth plan: an existing certification program to, ultimately, a master's degree in real estate and an undergraduate minor.

Naming Type: Non-Faculty Position Total Naming Opportunities: 1

Total Gift Amount of Naming Opportunities: \$1,000,000

Purpose of Funds: Gifts will be directed into an endowment to provide support for the Peter A. Pappas Real Estate Development Program, including support for the director as

well as general programmatic support.

Policy References

POL 03.00.02 - Criteria and Procedures for Naming Facilities, Programs, Positions and Funds



Office of the Chancellor

ncsu.edu/chancellor

Campus Box 7001 Holladay Hall, Suite A Raleigh, NC 27695-7001 P: 919.515.2191

Thordy Wood

MEMORANDUM

TO:

Board of Trustees

FROM:

W. Randolph Woodson, Chancellor

SUBJECT:

Proposed Naming Opportunities

DATE:

March 17, 2025

We request board approval for the following proposed naming opportunities:

College of Humanities and Social Sciences

1. Moise A. Khayrallah Center for Lebanese Diaspora Studies (KCLDS) Archive The College of Humanities and Social Sciences proposes an opportunity to name the Moise A. Khayrallah Center for Lebanese Diaspora Studies (KCLDS) Archive.

Office of the Executive Vice Chancellor and Provost

2. Director of the Peter A. Pappas Real Estate Development Program

The Office of the Executive Vice Chancellor and Provost proposes an opportunity to name the position of Director of the Peter A. Pappas Real Estate Development Program.



Office of University Advancement Vice Chancellor

ncsu.edu/advancement

Campus Box 7004 Holladay Hall, Suite 16 Raleigh, NC 27695-7004 P: 919-515-3226

Brian C. Sincho

MEMORANDUM

TO:

W. Randolph Woodson, Chancellor

FROM:

Brian C. Sischo, Vice Chancellor, University Advancement

SUBJECT:

Proposed Naming Opportunities

DATE:

March 17, 2025

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Office of the Executive Vice Chancellor and Provost

2. Director of the Peter A. Pappas Real Estate Development Program
 The Office of the Executive Vice Chancellor and Provost proposes an opportunity to
 name the position of Director of the Peter A. Pappas Real Estate Development Program.

University Advancement Update

Brian Sischo
Vice Chancellor
University Advancement



University Development



Jim Broschart
University of Louisville
Vice President for Philanthropy and
Alumni Engagement

Strengthened campus partnerships through a collaborative approach.

Worked with CDOs and UA leaders to improve fundraising processes.

Developed and implemented a cost-sharing model to expand fundraising capacity.

Led to the creation of 25+ new frontline fundraising positions.

Focused on goal-setting and performance measurement.

University Development



Sonia Murphy
NC State University
Associate Vice Chancellor for University
Advancement

Dedicated leader at NC State since 2006, starting in the College of Agriculture and Life Sciences (CALS).

Served as Assistant Dean for CALS Advancement and President of the NC Agricultural Foundation.

Played a key role in securing funding for the NC State University Plant Sciences Building.

Helped CALS surpass its \$400 million fundraising goal, raising over \$479 million during the Think and Do the Extraordinary Campaign.

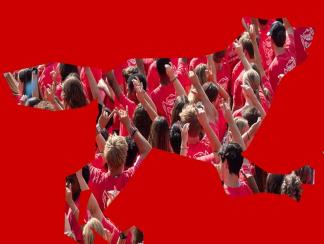




03.26.25



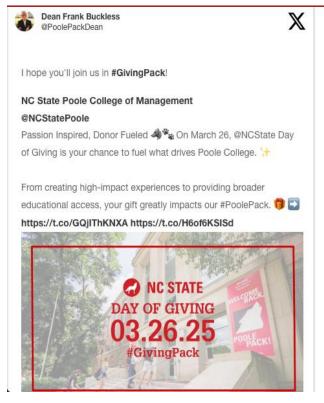






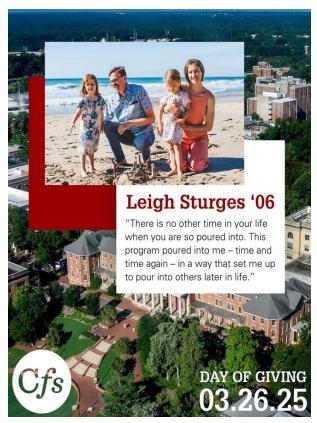
#GivingPack is about the power of the Wolfpack.

NC State Day of Giving is inspired by your passion and fueled by your commitment. We couldn't do what we do without you. Each year, you fuel our success and help us do more for the university, the community and the state — and far beyond — because you show up, show us what you believe in and show the world the true strength of the Pack













#GivingPack



All 100 NC Counties



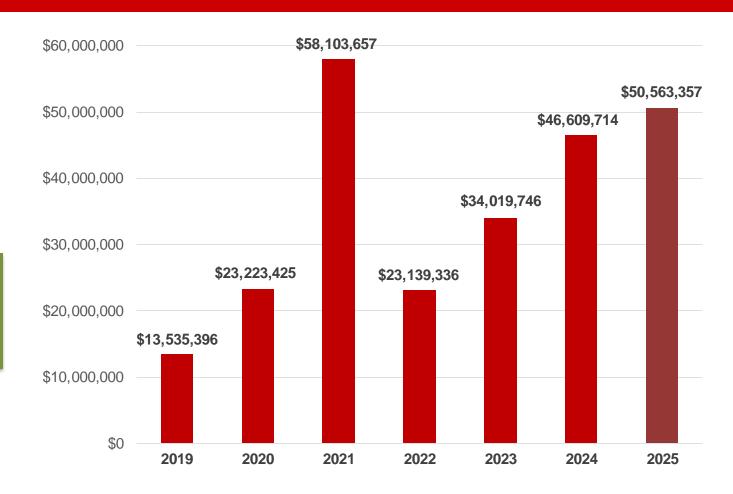
19 Countries





11.6% increase in dollars from 2024

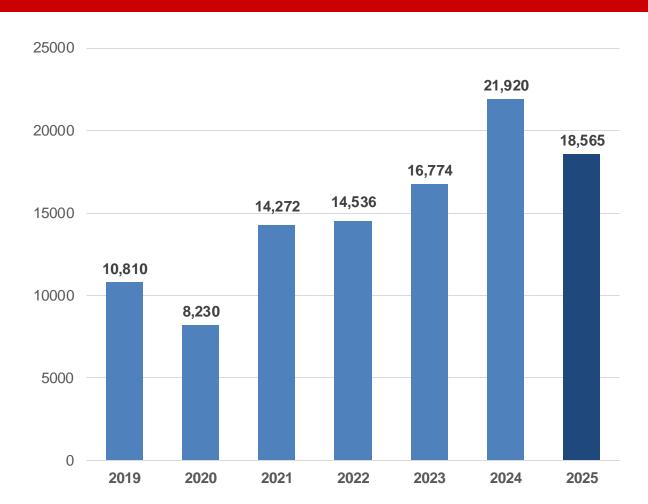
273.56% increase in dollars since 2019





Second most gifts in DoG history

71.74% increase in gifts from 2019





Year	Unit Winner			
2025	Academic and Student Affairs			
2024	Poole College of Management			
2023	Academic and Student Affairs			
2022	Academic and Student Affairs			
2021	Academic and Student Affairs			
2020	Engineering DASA			
2019	Engineering	DASA		

UNIT	TOTAL GIFTS ▼	% OF BONUS	BONUS DOLLARS
Academic and Student Affairs	2,410	17%	\$4,199
2. College of Agriculture and Life Sciences	1,826	13%	\$3,181
3. College of Humanities and Social Sciences	1,635	11%	\$2,848
4. College of Engineering	1,512	11%	\$2,634
5. College of Sciences	1,249	9%	\$2,176
6. Poole College of Management	1,109	8%	\$1,932
7. Athletics	1,046	7%	\$1,822
8. College of Education	1,011	7%	\$1,761
9. College of Natural Resources	975	7%	\$1,699
10. Wilson College of Textiles	545	4%	\$949
11. College of Veterinary Medicine	456	3%	\$794
12. NC State University Libraries	293	2%	\$510
13. College of Design	283	2%	\$493



Year	Unit Winner
2025	Park Scholarships
2024	NC State Alumni Association
2023	Park Scholarships
2022	NC State Alumni Association
2021	NC State Alumni Association
2020	Extraordinary Opportunity Scholarship
2019	Park Scholarships

UNIT	TOTAL GIFTS ▼	% OF BONUS	BONUS DOLLARS
1. Park Scholarships	904	22%	\$5,483
2. NC State Alumni Association	784	19%	\$4,755
3. Osher Lifelong Learning Institute Annual Giving	536	13%	\$3,251
4. Caldwell Fellows Program	473	11%	\$2,869
5. Chancellor's Transformational Endowment	202	5%	\$1,225
6. Wolfpack Women in Philanthropy Impact Fund	186	5%	\$1,128
7. Office of University Interdisciplinary Programs	183	4%	\$1,110
8. Office of Equal Opportunity	155	4%	\$940
9. The Graduate School	145	4%	\$879
10. NC State Global	99	2%	\$600
11. <u>University's Greatest Needs Fund</u>	67	2%	\$406
12. Office for Faculty Excellence	54	1%	\$328
NC State Extraordinary Opportunity Scholarship	52	1%	\$315



Power the Pack

This "beat your best" challenge rewards units who surpassed their highest number of gifts from a previous Day of Giving.

Year	Unit Winner
2025	Richard and Marlene Daugherty Centennial Campus Entrepreneurialism Endowment Income
2024	STEPS Enhancement Fund
2023	The Graduate School
2022	Office for Faculty Excellence
2021	Academic and Student Affairs

Units with most DoG gifts ever

UNIT	PREVIOUS GIFTS	TOTAL GIFTS	GIFTS % DIFFERENCE ▼	BONUS DOLLARS
Richard and Marlene Daugherty Centennial Campus Entrepreneurialism Endowment Income	2	8	300%	\$12,099
2. Genetic Engineering and Society (GES) Center	5	16	220%	\$8,873
3. Park Scholarships	717	904	26%	\$1,052
4. College of Humanities and Social Sciences	1,300	1,635	26%	\$1,039
5. Osher Lifelong Learning Institute Annual Giving	474	536	13%	\$528
6. College of Sciences	1,109	1,249	13%	\$509
7. North Carolina State University Foundation Awards and Grants Program Support	38	41	8%	\$318
8. Athletics	972	1,046	8%	\$307
9. The Graduate School	140	145	4%	\$144
10. College of Education	992	1,011	2%	\$77
11. College of Agriculture and Life Sciences	1,802	1,826	1%	\$54



Year	Unit Winner			
2025	College of Agriculture and Life Sciences			
2024	College of Agriculture and Life Sciences			
2023	College of Veterinary Medicine			
2022	College of Agriculture and Life Sciences			
2021	College of Veterinary Medicine			
2020	Veterinary Medicine Wilson Textiles			
2019	Veterinary Medicine Design			

UNIT	TOTAL GIFTS ▼	% OF BONUS	BONUS DOLLARS
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3rd Annual University Advancement Education Day

- All-day, in-person, conference-style event
- Networking opportunities
- Personal and professional development sessions
- Red Talk Speakers



NC STATE

Navigating the WorkspacePanel Event

- David Perryman, Director of Talent Acquisition & Employment, Human Resources, NC State University
- Aleta Howell, Sr. Director, Inclusive Strategy & Entry Talent Recruiting, Cisco
- Julie Janeczko, Vice President, Total Rewards, SAS
- Amy Robertson, Chief People Officer, Service Trade
- Bert Armstrong, Co-Founder and Principal, Armstrong McGuire





Jonathan Hernandez

Assistant Director of Philanthropy

College of Natural Resources and Wilson College of Textiles

"An Ultra Social Species"



Karen Sims-Harrell

Director, Gift and Records Management

Advancement Services

"Grounded in Resilience – Getting Your Head in the Game"



Tina Morrison, MPA

Assistant Dean of Philanthropy

NC State College of Sciences

"Three Stars Align: Mapping Your Path"



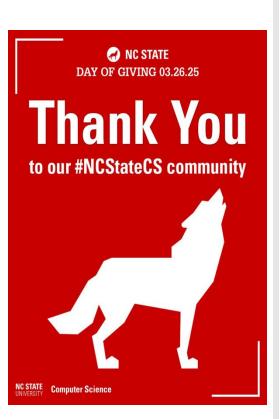
Chris Saunders

Managing Editor

NC State Magazine

"Pepper and the Value of Stories"

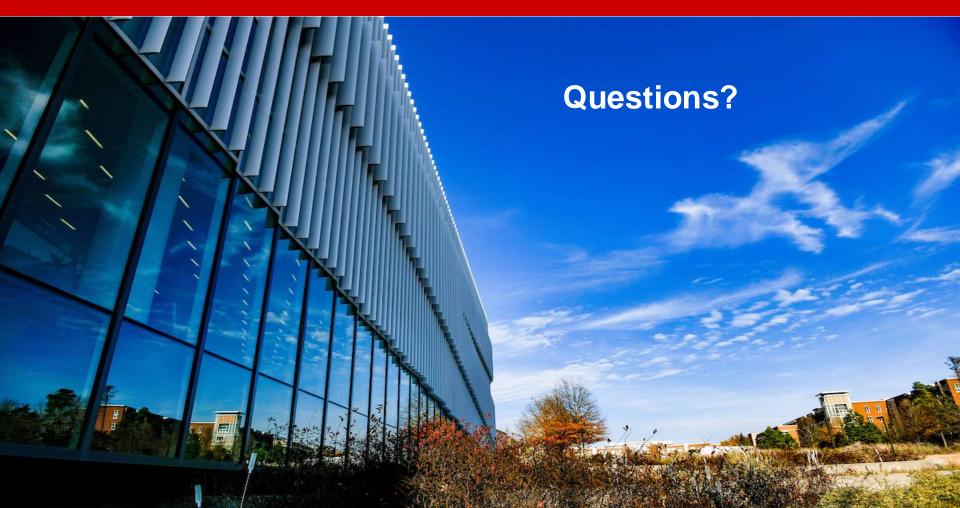
Red Talk Speakers











NC STATE

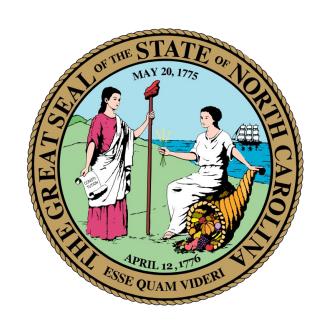
External Affairs, Partnerships and Economic Development

Julie Smith
Vice Chancellor



North Carolina General Assembly 2025 – 2027 Biennium

- Long Session Start January 8th
- Revenue Forecast February 14th
- Governor's Budget March 19th
- Senate Budget Anticipated mid-April
- Crossover May 8th



Governor's Budget Proposal



- 2% Salary Increase; \$1,000 Bonus
- 2% Labor Market Adjustment Reserve
- Enrollment Growth
- Performance Funding Pool
- Building Reserves
- Repairs and Renovations
- Poe Hall

Select Bills of Interest

- House Bill 47, Disaster Recovery Act of 2025 Part I
- House Bill 69, Military and Veterans Educational Promise Act
- Senate Bill 104, Senate Board of Governors (BOG) Elections
- House Bill 177, Reduce Barriers to State Employment
- Senate Bill 229, Authorize NIL Agency Contracts

Select Bills of Interest

- Senate Bill 300, NC REACH Act
- Senate Bill 333, Prohibit Illegal Accreditation Requirements
- House Bill 469, Restoring Rivalries Act
- Senate Bill 474, The DAVE Act
- Senate Bill 558, Eliminating "DEI" in Public Higher Education

Nuclear Feasibility Study

- Study to assess the feasibility of establishing and operating a new advanced research and test reactor (RTR) at NC State
 - Better positions NC State and the state of North Carolina to be a national leader in advanced nuclear technology
 - Supports the state's power ecosystem and spurs the innovation required to manufacture and deploy smaller, cheaper, and safer nuclear power reactors
- Supported by industry expert Hatch, the study identified technology and site selection recommendations for a new advanced RTR













Questions?



Board of Trustees

April 3, 2025 Advancement Services Update

Jeff Baynham
Associate Vice Chancellor





Advancement

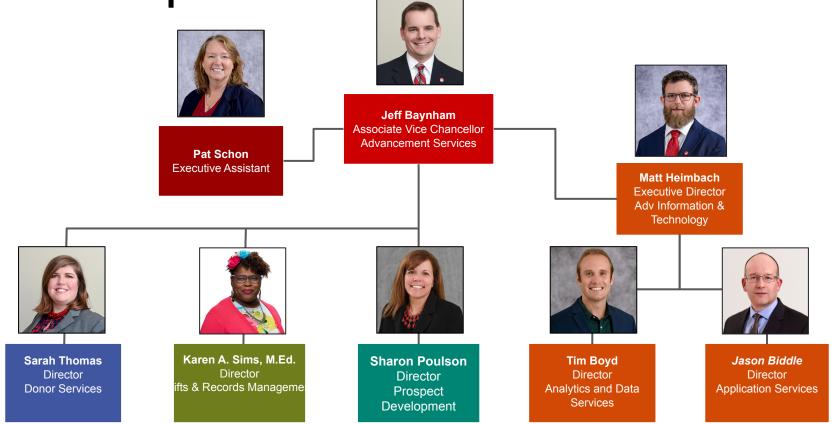
Vision

Services

Elevate philanthropy and engagement at NC State University by providing innovative, impactful, best-in-class resources and solutions for our colleagues, alumni and donors.



Leadership





Donor Services 543 Gift agreements approved 146 Naming opportunities approved **27 Donor Namings** 11 **Distinguished Professorships**



Gifts & Records Management

72,285 Gifts and pledges processed

452,571 Biographical elements updated

2,219 Matching gift claims received

\$651,347 Matching gift funds received



Prospect Development

2,338 Referrals to MG team for qualification

\$1.05B Total gift capacity referred

447 Research requests completed

10,405 Prospect management requests

completed



Advancement Information Technology

- **843** Completed report request
 - 2 New interactive dashboards created
- 267 Solicitation segments created & sent
 - 9 Institutional surveys completed



Advancement Training

1,097 Participants

67 Led hours of training

45 Training sessions

46 Learning articles





Powering the Future of Engagement and Philanthropy

Kindsight





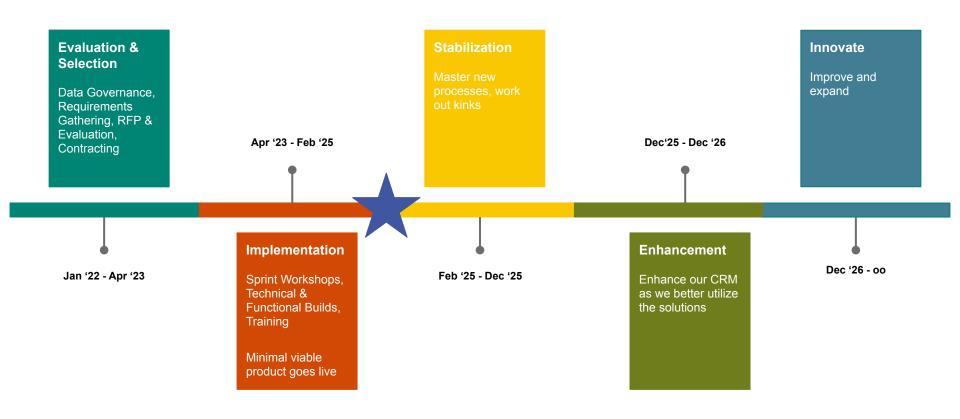
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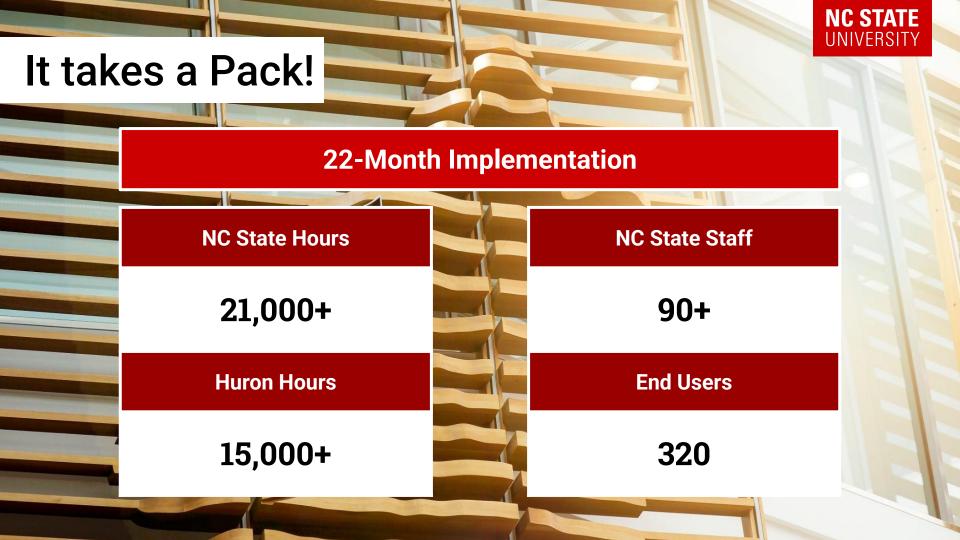
ascend on Salesforce

52 DAYS LIVE



Selection, Implementation & Beyond







Why we made the change

Legacy System

- Aging legacy database reaching end of lifecycle
- Fragmented user experience
- Delayed and inconsistent data
- Lack of scalability and innovation

Lobo

- Leverage power of Salesforce
- Single, integrated platform
- Modern data architecture
- One source of truth
- Scalable and secure



Comprehensive transformation

New Connected applications

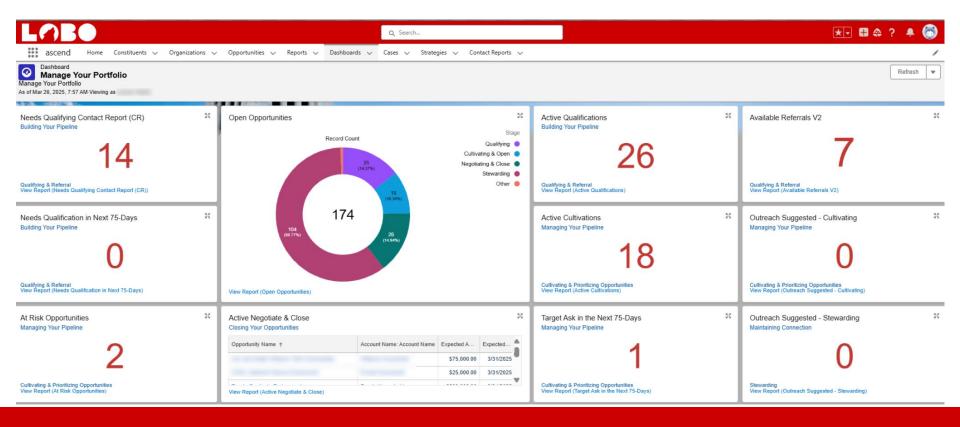
- Online giving forms
- Leadership giving
- Event registration
- Crowdfunding
- Volunteer Fundraising
- Matching gifts
- Backup
- Deployment tools

New Reporting & Analytics

- Replaced all legacy reporting applications
- All previous reports and dashboards had to be to rebuilt
- Develop new suite of real-time dashboards, tracking tools, and insights
- Increase self-service



Managing your portfolio





What's next

- Continue stabilization
- Address gaps in functionality from the legacy system
- Continue to build out reporting inventory
- Prioritize and implement enhancements
 - Lobo Optimization Steering Committee
- Constituent portal (future investment)
- Al integration (future investment)



Telling our Story

Council for Advancement and Support of Education (CASE)

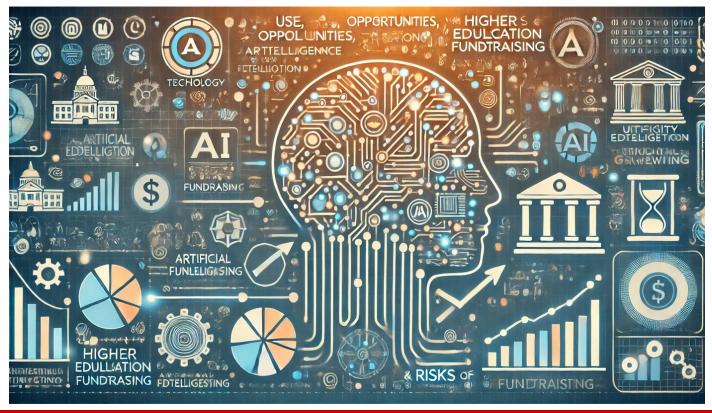
2024 District III Conference





PROMPT: I am a higher education fundraising executive at NC State University and am doing a presentation to the Board of Trustee on the use, opportunities, and risks of Al. I would like a great graphic for my presentation intro.

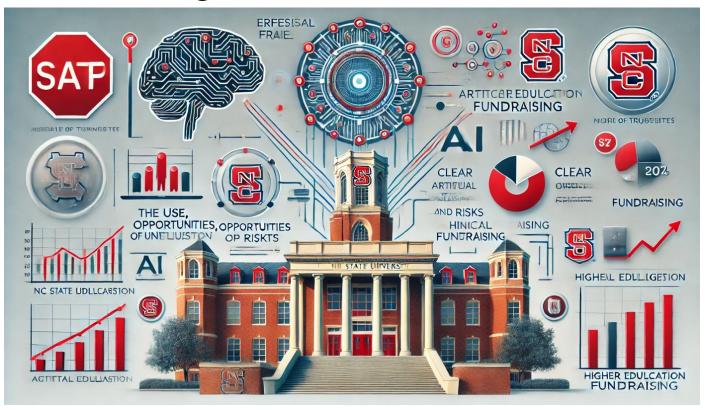






PROMPT: There are several spelling errors in this graphic, and I'd like it to be personalized to NC State.







What is AI?

Artificial Intelligence (AI): Technologies enabling machines to perform tasks that typically require human intelligence, such as reasoning, learning, and decision-making.

Traditional AI: Rule-based systems, predictive analytics, and automation focused on specific, well-defined tasks.

Machine learning, deep learning

Generative AI: AI systems capable of creating original content, such as text, images, or media, based on learned patterns and data.



What we are doing now

- Predictive modeling projects
- Text mining projects
- Engagement profiles
- Workflow automations
- Al Tools
 - ChatGPT, Gemini, Co-Pilot, Zoom Al, Grammarly, Hootsuite, Google Ads, Algolia, etc.

72.2% of UA
staff are
utilizing AI in
their work



Opportunities

- Predictive analytics to identify high-potential donors
- Customized campaigns and targeted, personalized asks
- Enhanced stewardship through automated recognition and tailored communication
- Full donor profile summaries, strategies, and sentiment
- Virtual gift and engagement officers
- Al-driven segmentation and engagement strategies
- Chatbots and virtual assistants
- Al-powered asset management tools



Risks & Challenges

- Protecting donor privacy
- Hallucinations
- Avoiding Al biases
- Ensuring tone and voice are retained
- Ensuring transparency in usage
- Training for appropriate use
- Cost



Al at NC State

- Artificial Intelligence Advisory Group
 - Al and Business Operations Subgroup
- Data Governance Council
- OIT Security and Compliance
- Guiding Principles for Al Tools
- Al Guidance for Communicators
- Elevating the Extraordinary UA Strategic Plan: Embracing AI
 - Appropriate Use of AI in UA
 - Strategic Al Applications
 - Incorporating AI within CRM and Reporting





Current Challenges

- Federal executive orders, policies and DoE guidance
- Stabilization and enhancement of Lobo and reporting
- Resources to onboard new technologies
- Retaining and hiring staff

NC STATE UNIVERSITY

Thank You

