

OPEN SESSION MINUTES
Board of Trustees
North Carolina State University
Raleigh, North Carolina
September 10, 2021

The North Carolina State University Board of Trustees met in regular session using a hybrid meeting format on Friday, September 10, 2021. Trustees attended in person in Winslow Hall with two Trustees attending virtually (noted with an asterisk).

Members present:

Stanhope A. Kelly, Chair
 Robert F. Andrews III
 Ann B. Goodnight
 James A. Harrell, III*
 Timothy L. Humphrey
 General Raymond T. Odierno*
 Ven Poole
 Perry Safran
 Edwin J. Stack, III
 Edward I. Weisiger, Jr.
 McKenzy Heavlin, *ex officio*

Members absent:

David Dee Herring
 Dewayne N. Washington

Chair Stan Kelly called the meeting to order at 10:01 a.m. and a quorum was present. He reminded all members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act and inquired as to whether there were any known conflicts of interest or appearances of conflict with respect to any matters coming before the board at this meeting. Chair Kelly reminded those in attendance that while the full Board meeting is a public meeting, it is not a meeting for public comment and only those on the agenda will be permitted to speak. He asked that all Trustees identify themselves before speaking due to the nature of the hybrid meeting. Chair Kelly recognized Terry Hutchens, NC State's Board of Governors Liaison.

MINUTES

Chair Kelly made the motion, seconded by Trustee Stack, to approve the open and closed session minutes of the July 15, 2021 meeting of the full Board and the open session minutes of the August 27, 2021 Special Meeting of the Board. Chair Kelly called on the Assistant Secretary Paula Gentius for a vote by roll call.

Andrews	AYE	Poole	AYE
Goodnight	AYE	Safran	AYE
Heavlin	AYE	Stack	AYE
Harrell	AYE	Washington	ABSENT
Herring	ABSENT	Weisiger	AYE
Humphrey	AYE	Kelly	AYE
Odierno	AYE		

The motion passed.

CHAIR'S REPORT- STAN KELLY

Chair Kelly had several business items to bring before the Full Board. Each year, the ACC requires University Boards of Trustees to certify that the authority for the Administration of Intercollegiate Athletics has been delegated to the Chancellor. He asked for a motion to approve the ACC Governing Board Certification for 2020-2021. Trustee Poole made the motion to approve and was seconded by Trustee Goodnight. Chair Kelly called for a vote by roll call:

Andrews	AYE	Poole	AYE
Goodnight	AYE	Safran	AYE
Heavlin	AYE	Stack	AYE
Harrell	AYE	Washington	ABSENT
Herring	ABSENT	Weisiger	AYE
Humphrey	AYE	Kelly	AYE
Odierno	AYE		

The motion passed.

Chair Kelly then thanked the Board for their attendance and discussion at the Special Meeting regarding the Delegations of Authority Project. Chair Kelly requested a motion to approve the Resolution Restating the Delegations of Authority of the NC State Board of Trustees. Trustee Weisiger made the motion to approve and was seconded by Trustee Stack. Chair Kelly called for a vote by roll call:

Andrews	AYE	Poole	AYE
Goodnight	AYE	Safran	AYE
Heavlin	AYE	Stack	AYE
Harrell	AYE	Washington	ABSENT
Herring	ABSENT	Weisiger	AYE
Humphrey	AYE	Kelly	AYE
Odierno	AYE		

The motion passed.

Chair Kelly stated that Trustees have frequently requested an opportunity to delve into subject matters that were of interest to them. Trustee Deep Dives were established over lunch to promote Trustee education. Chair Kelly added that Chancellor Woodson will be covering a list of topics in his report for the upcoming year.

Chair Kelly added that discussions in the Executive Committee included having a Spring 2022 Board Retreat that would include careful planning and utilizing a facilitator to ensure that the retreat is meaningful. This decision received unanimous support from the Board. The Chancellor and Assistant Secretary will work with the Chair to prepare a proposal for the Board.

CHANCELLOR'S REPORT – DR. RANDY WOODSON

Chancellor Woodson began his remarks by discussing the proposed Deep Dive topics for the upcoming year. The proposed topics include the 2021-2030 Strategic Plan, the NC State Master Plan, Lessons Learned from COVID (and ways to improve pedagogy and education), and Trends in Higher Education, which will include demographic trends and diversity.

Chancellor Woodson highlighted the recent Class of 2020 Commencement, which was held on August 28. He stated that this was an important and special day for our community and that Cindy Eckert did a wonderful job as keynote speaker.

The Chancellor also shared updates regarding COVID-19 and how the campus continues to navigate the pandemic. Chancellor Woodson is cautiously optimistic as we recently ended one of the most potentially challenging weekends, with over 11,000 students at our football game and a long holiday weekend. The university has conducted a large amount of testing since the semester began, including true surveillance tests. The campus has never had more than a 1.25% positivity rate, and if there is a positive case in a classroom, contact tracing is done immediately and the entire class is notified and requested to have testing done within 3-5 days. The Chancellor stated that classrooms have shown that they are not the main source of infection and while in person learning is preferable, we have also provided the ability to video classes which gives faculty the flexibility to offer a virtual component for students who want or need it. He reported that we never had more than 40 rooms for Quarantine and Isolation being used simultaneously, because we are encouraging students to quarantine and isolate at home where they will be more comfortable. The Chancellor shared that we are verifying vaccinations, not just accepting attestations. NC State currently has a 72% vaccination rate among our campus community.

Chancellor Woodson discussed recent partnerships with the NSF, including the I-Corps Hub and competitive grants. NC State was awarded a five-year, \$25 million grant to fund a center focused on phosphorus sustainability and its environmental and health effects. NC State was also chosen to lead 1 of 11 NSF National Artificial Intelligence Research Institutes. NC State will house the NSF AI Institute for Engaged Learning, which is dedicated to artificial intelligence involving machine learning and education. NC State was also named as a partner university in 1 of 5 national I-Corps Hubs. As part of the Mid-Atlantic region I-Corps Hub, NC State will work alongside the University of Maryland and 7 other institutions to change the culture of research universities to explore commercialization as an avenue for research to make an impact on society.

The Chancellor shared recent rankings and recognitions of note. The annual *Forbes* survey of America's best employers by state and NC State has been recognized as fourth place in North Carolina. According to the *Washington Monthly's* College Rankings, NC State is number 29 on the national list of top universities. The DH Hill Jr. Library was recognized in the American Libraries Magazine 2021 Library Design Showcase for the recent renovations resulting in the new Academic Success Center, visualization studio, and innovation studio, among other features. award for the Student Success Center which won the library of the year renovation project.

The Chancellor spoke about the ACC, Big Ten, Pac-12 Alliance and how it is important for the stability for these institutions. He stated that it will allow these universities to put a stake in the ground about what it means to be an amateur athlete and to support our students to the best of our ability.

In closing, Chancellor Woodson thanked the Board of Trustees for their support and guidance as we continue to navigate the 2021-2022 academic year and face challenges posed by the pandemic.

COMMITTEE REPORTS

AUDIT, RISK MANAGEMENT AND FINANCE COMMITTEE – CHAIR ED WEISIGER, JR

Trustee Weisiger reported that the Audit, Risk Management and Finance Committee met and approved minutes from the April 15, 2021 meeting.

The Committee also approved the Internal Audit Charter as presented by Cecile Hinson. No substantive changes were made from the previous charter other than updating to the current date.

Ms. Hinson also provided a final report on Fiscal 2021 Internal Audit activities, and the Division's support of the University's strategic plan. In fiscal 2021, 32 engagements were directly related to three of the five University's Strategic Goals. The remaining were related to risks identified through Internal Audit's continuous risk assessment process. The Committee also heard about current activities.

Vice Chancellor Kevin Howell and Assistant Vice Chancellor Julie Smith discussed the recent legislative session, touching on both Senate and House budgets and how they relate to both UNC System budget requests and NC State specific items.

Vice Chancellor Charles Maimone discussed the 2021-23 Biennial Budget request, which is NC State's anticipated budget based on historic allocation trends. He also provided additional information regarding the General Fund Revenue Source and the UNC System All-Funds Budget.

Mary Peloquin-Dodd, University Treasurer, compared total university revenue and expenses over a 10-year period. She discussed the university's change in net position and net operating loss over the last five years, including an explanation of how net operating loss is calculated. She updated the Board on

North Carolina State University
Board of Trustees Open Session Minutes
September 10, 2021
Page 4

the fiscal 2021 balance sheet and income statement. She noted an accounting change which affects both assets and liability reporting. The income statement showed a reduction in operating revenue of 8.4% and a decrease in total operating expenses of 4.0%. Non-operating and other revenues increased by 26.1%.

The Committee heard a report on the compliance and integrity program from Vice Chancellor and General Counsel Allison Newhart and Kristen Meeks, University Compliance, Ethics, and Enterprise Risk Management Officer. Vice Chancellor Newhart discussed regulation of higher education and the US Department of Justice regulatory expectations for compliance programs. Ms. Meeks reviewed NC State's accomplishments and processes over the last 10 years. She also reviewed the university's program governance structure and attributes. Finally, she discussed performance and accomplishments during fiscal year 20-21 and plans for fiscal year 21-22.

BUILDINGS AND PROPERTY COMMITTEE - CHAIR ED STACK

Trustee Stack reported the Buildings and Property Committee met on Thursday, September 9, and a quorum was present.

The Committee reviewed and approved the April 15, 2021 open meeting minutes. They also reviewed the committee responsibilities and procedures along with the 2021 to 2022 committee plan of work.

The Committee approved one designer selection for the College of Veterinary Medicine swine holding facility. They reviewed and approved the Varsity Drive Parking Lot Site and Plan, Mann Hall Façade Renovation, and eight plans and specifications of formal projects costing less than \$2 million.

The Committee accepted twelve building projects at a combined value of \$401,200 and Designer Selections for projects of \$1 million or less and also reviewed and approved thirteen completed buildings and projects at the combined value of \$8,428,292. The Committee also approved eight non-appropriated capital improvement projects that are less than \$750,000.

The Committee received updates and informational reports for the Capital Projects, Status of Projects in Planning, North Oval Innovation District, Centennial Campus Rezoning update, the Physical Master Plan update and the R&R Budget Priorities.

UNIVERSITY ADVANCEMENT AND EXTERNAL AFFAIRS COMMITTEE – CHAIR CHIP ANDREWS

Trustee Andrews reported the Advancement and External Affairs Committee met yesterday with a quorum present.

Vice Chancellor Sischo presented a University Advancement update, sharing an overview of the division's accomplishments for fiscal year 2021 and goals for fiscal year 2022 including plans for the final year of the campaign and key initiatives in partnership with colleges and units. He also reviewed the impact of the campaign in significantly growing the University's endowment.

Associate Vice Chancellor Jim Broschart shared an overarching campaign and fundraising update informing the Committee that the year-to-date total for new gifts and commitments to the campaign now stands over \$2 billion. He provided an update on the success the Annual Giving program is experiencing as they look to focus their attention on early pipeline development with the Leadership Annual Giving program.

Brad Bohlander, Chief Communications Officer and Associate Vice Chancellor for University Communications, shared information related to the National Brand Marketing Strategy, which is included as one of the UA Strategic Plan Roadmap projects. The work Brad and his team will focus on over the next several years will seek to elevate NC State's brand recognition and awareness on a national level.

North Carolina State University
Board of Trustees Open Session Minutes
September 10, 2021
Page 5

The Committee reviewed and approved one naming opportunity proposal for the Division of Academic and Student Affairs (Military and Veteran Services).

Finally, Sonia Murphy presented on fundraising for the NC State Plant Sciences Building located on Centennial Campus. The fundraising project is in its final stages, having raised all but \$1.8 million toward its goal. In an effort to close the fundraising gap, the Committee approved applying matching funds from a recent unrestricted realized bequest to new gifts of \$25,000+ on a 1-1 basis to allow donors to achieve a larger naming opportunity in the building.

Following the presentations, the Committee met in closed session and approved three donor naming proposals for the College of Agriculture and Life Sciences and the Division of Academic and Student Affairs, which was presented to the full board in closed session at this meeting.

UNIVERSITY AFFAIRS COMMITTEE – SUBSTITUTE CHAIR PERRY SAFRAN

Trustee Safran reported that the University Affairs Committee met yesterday; a quorum was present. The Committee began by reviewing the committee's responsibilities and plan of work for this academic year.

Under the Consent Agenda, the Committee approved the following items:

- minutes of the July 15, 2021 meeting;
- continuation of three Centers - The Southeast Dairy Foods Research Center (SDFRC); the Center for Geospatial Analytics (CGA) and the Bioinformatics Research Center (BRC); and
- conferral of tenure to a new faculty member.

The Committee received several reports. First, Senior Vice Provost for Enrollment Management and Services, Don Hunt, provided the annual enrollment report highlighting increases in overall enrollment, return to in-person instruction, new student enrollment increases in diversity, and increases in overall graduation rates. A few points of interest include:

- Overall enrollment for Fall 2021 is 37,556. The largest fall enrollment in NC State's history.
- Total enrollment increased 3.0% - Undergraduate (+2.7%) and Graduate (+3.7%).
- Incoming students are majority female and more diverse (increases in Hispanic and Black or African American and underrepresented minorities). There were also increases to incoming students from Tier 1 and Tier 2 counties.
- Graduation rates increased - 4-year rate is 70.1% (+1.8%), 5-year rate is 83.5% (+0.8%), and 6-year rate is 84.6% (+0.9%).

Student Body President McKenzie Heavlin provided a report on Student Government activities. Student Government spent the summer solidifying its vision and goals which include: returning to campus; increasing and supporting recruitment and retention efforts; addressing student connection to campus; creating lasting systems to support students; and having a strong presence at the Association of Student Governments. Three students engaged with the Chancellor's Post COVID-19 Innovation Task Forces to identify positive lessons and practices implemented during the pandemic. In addition, Student Government's COVID-19 Select Department released a report on Fall 2021 planning and return to campus. The traditional events to start the academic year such as orientation sessions, Wolfpack Welcome Week and the annual Respect the Pack Event were held and were all well attended. Upcoming initiatives will include hosting and planning the 2021 ACC Advocacy Days in Washington, DC; a blood drive competition against East Carolina University on September 14-16; and, in order to commemorate Student Government reaching 100 years, an in-person weekend celebration for alumni and current members.

Provost Arden provided an overview of initiatives for the academic year including an update on leadership searches and comprehensive leadership reviews. He also shared information about new graduate certificates and discussed the trend of micro-credentialing, a new way of professional learning.

North Carolina State University
Board of Trustees Open Session Minutes
September 10, 2021
Page 6

In Closed Session, the Committee discussed and recommended a salary action for approval by the Board of Governors. The Committee also discussed a head coach employment agreement for Men's Golf and a head coach employment agreement addendum for Softball. Upon returning to Open Session, the employment agreement items were approved by the Committee.

FACULTY SENATE REPORT – RAJADE M. BERRY-JAMES, CHAIR

RaJade Berry-James, Faculty Senate Chair, provided an update on Faculty Senate activities. Chair Berry-James stated that the Faculty Senate began its 68th session and is committed to supporting university leadership in shared governance. At the August 17, 2021 meeting, Faculty Senate discussed policy and other concerns from constituents focusing on two major initiatives: protecting the pack, and research, teaching and engagement. Faculty Senate is promoting COVID preparations within the faculty by preparing seating charts and helping with contact tracing, and would be supportive of a vaccine mandate. Faculty Senate also reaffirmed that institutions of higher education provide a safe place for students to engage in research and learn about disciplinary distinctions. At NC State, learning communities are populated by students who embrace our values of excellence, community, inclusion, freedom, integrity, collaboration, and sustainability. Invited guests at the August 17th meeting shared important updates on fall enrollments, campus culture, and collaborative approaches that support an academic climate for student success. As the Senate increases our focus on diversity, equity, inclusion, and belonging - in the classroom, in the curricula, and by our intentional work across colleges – we align with accreditation standards that require students to demonstrate cultural and social competence through an equity-centered lens.

STAFF SENATE REPORT – HELEN DiPIETRO, CHAIR

Helen DiPietro, Chair of the Staff Senate, provided the Staff Senate report, which highlighted their recent initiatives, including the Staff Senate retreat. Staff Senate welcomed 40 new senators and 67 returning senators at their retreat in August. Chair DiPietro stated that to successfully accomplish the mission of Staff Senate, the motto for this term is "working together to make the impossible possible. Collaborate, Innovate, Transform." Chair DiPietro shared the various initiatives Staff Senate is currently promoting such as: the "Send a Smile" event, which partnered with Transitions Life Care; the Lunch and Learn events, which cover a wide range of topics and have been attended by over 600 individuals; the PAWS and Say Thanks peer-to-peer recognition program; and the UNC Staff Assembly Chancellors' Cup Golf Tournament, which raises money for the Janet B. Royster Memorial Staff Scholarship Fund. Chair DiPietro shared information regarding the Employee Emergency Loan Program offered to faculty and staff, serving 61 approved applications which totaled \$26,422.95 in approved loans. Chair DiPietro also discussed the Staff Computer Loan Program which provides computers for employees who may have limited opportunities to develop computer skills, take classes or expand their knowledge in ways that are mutually beneficial to themselves and the University.

CLOSED SESSION

With no further business in open session, Assistant Secretary Gentius made the motion, seconded by Trustee Goodnight, at 11:15 a.m. to go into closed session to: consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of employment of a public officer or employee; to consult with an attorney to preserve the attorney-client privilege; and to prevent the premature disclosure of an honorary degree, scholarship, prize or similar award.

RECONVENE IN OPEN SESSION

At 11:37 a.m. the board came out of closed session. With no further business in open session, Chair Kelly adjourned the meeting at 11:39 a.m.

North Carolina State University
Board of Trustees Open Session Minutes
September 10, 2021
Page 7

Respectfully submitted,


Assistant Secretary

DocuSigned by:

Secretary

Approved:


Chair of the Board