

**University Council
Meeting Minutes
Winslow Hall Conference Room
Monday, January 9, 2012**

Members Present:

Chancellor Randy Woodson, Provost Warwick Arden, John Ambrose, Brad Bohlander, Jeffrey Braden, David Bristol, Robert Brown, Susan Colby, David DeFoor, Jayne Fleener, Blanton Godfrey, Eileen Goldgeier, Ethan Harrelson, Karen Helm, Cecile Hinson, Marc Hoit, Kevin Howell, Bryan Hoynacke, Hans Kellner, Dick Keltie for Louis Martin-Vega, Nevin Kessler, Duane Larick, Charles Leffler, Terri Lomax, Marvin Malecha, Susan Nutter, Daniel Solomon, Benny Suggs, Thomas Stafford, PJ Teal, Chandler Thompson, Ira Weiss, Johnny Wynne and Debbie Yow.

Chancellor Woodson called the meeting to order at 10:00 a.m.

Announcements:

Chancellor Woodson reported on the following:

- **Belk Bowl Congrats**

Chancellor Woodson opened the meeting with congratulations to Debbie Yow for a great football season and bowl presence.

- **Tuition Update**

The chancellor welcomed everyone back to campus after the winter break. He acknowledged the positive fall semester, which included many accomplishments for students, faculty and staff. He then transitioned to a conversation about tuition. The Board of Governors (BOG) will be meeting later this week to take up campus recommendations on tuition. Chancellor Woodson described the tuition situation as it relates to NC State. He reminded the council that the university operates with three primary sources of money. The first is state appropriations, where in the past NC State has enjoyed high support. The second is tuition, which accounts for only about 16 percent of the total revenue stream. The third is private gifts, an area in which the university is working hard to increase activity. The chancellor explained that the BOG authorizes the university to look at CITI and fees, with a mandated increase cap of no more than 6.5 percent. This year, after our campus process, the BOG came forward with additional guidance asking campuses to determine a “catch up” tuition amount. This would be an increase that allows for tuition to offset some of the loss of appropriations, while also keeping system universities in the top of the lower quartile of their peers as it relates to tuition costs. For NC State, the “catch up” tuition would amount to approximately \$1,500. The chancellor explained that the Board of Trustees approved a “catch up” to occur over five years at an average of \$309 each year. If fully realized, at the end of five years, the additional amount of revenue for NC State would be \$31 million. To put it into perspective, the chancellor explained that NC State has lost \$127 million over the past five years. The additional funds would be distributed to the following areas:

- Tenured and tenure-track faculty – This would account for the largest expenditure of the additional funds. Chancellor Woodson said that the university has increased enrollment without growing faculty at the same rate. To be the best, he said we must invest in these faculty.

- Faculty retention – Chancellor Woodson explained that this is currently a challenge for NC State. Outstanding faculty are facing the question of whether or not this is the place to invest in their careers long-term, especially when there are little opportunities for raises. These faculty want to be in a place where they can be successful and are recognized for it
 - Expanded course offerings – Funding in this area would support the university’s ability to offer courses that keep up with growth in enrollment. The chancellor shared that students tell him it is harder for them to get the classes they need to graduate. The growth in enrollment creates an environment where seats and sections fill up quickly, limiting the flexibility students need for scheduling.
 - Academic support – The university has lost advisors centrally and at the college level. The university needs to hire professional staff to help students navigate academic waters.
 - Need-based financial aid – The chancellor explained that students have lost financial aid funding through budget cuts, especially at the federal level.
 - Student global engagement – The chancellor stressed that the university needs to help students engage globally by giving faculty resources to create programs, as well as by providing scholarships for students to travel abroad
 - Graduate student support plan – Chancellor Woodson shared that NC State must continue to invest in this plan, as it is important to the future of the university’s reputation.
- The chancellor concluded by sharing that the BOG is considering each campus’s request. All campuses have requested some piece of this “catch up” authority because all have lost funding in the last three to five years. Additionally, all institutions are in the bottom of their peer groups regarding tuition and fees. NC State’s proposed “catch up” would keep the increase under 10 percent. The chancellor shared that the “catch up” would be in addition to the CITI. He reminded the group that they should all be proud of where NC State ranks in terms of best value. The rankings do not just look at costs, but what you get for that cost. Chancellor Woodson said that to remain competitive, the long-term solution is to keep the institution affordable but strong. He said he would keep the group informed as the BOG meets and votes over the next two months.

Provost Warwick Arden reported on the following:

- **Update on Searches**
Provost Arden reported that three major searches are moving forward: the College of Agriculture and Life Sciences Dean, the College of Natural Resources Dean and the Division of Academic Affairs Vice Chancellor/Dean. He reported that three memos would be distributed this week announcing the search committees, with about 20 individuals on each. The university has retained Jerry Baker search services to manage the dean searches. Witt/Kieffer will assist with the Vice Chancellor/Dean search.
- **Standing Committee Preference Surveys**
The provost also shared that the university standing committee preference survey is now available online. He encouraged council members to share this information with their units so that standing committee assignments can be made.

Plenary:

“Hunt Library Update”

Susan Nutter and Anita Brown-Graham provided an update on the progress of the Hunt Library. The project is moving into the last phases of construction, making 2012 an important transitional year. The need for the library stemmed from a study in the late 1990’s, in which NC State fell below the average in the number of study spaces available for students. As a result, the current library was renovated, but additional space was needed. In 2007, an appropriation from the General Assembly made the project possible, with certificates of participation being used to complete the funding. Engaging designers and students, a designer was selected and plans developed.

Staff are scheduled to move into the new library in the fall of 2012, with the grand opening occurring in the spring of 2013. The designers are targeting LEED silver certification for the building, and the total square footage will be 221,122. The new library will provide numerous commons, study rooms, meeting rooms, media production rooms with high definition technology, music rooms, a fish bowl seminar room, video conferencing rooms, an emergent theater, among other amenities. Its completion will double the seating capacity for students in university library space. The Hunt Library also will house the Institute for Emerging Issues. Using technology and creativity, the public space brings IEI’s work to NC State --- focus groups, working groups, business committees, speaker series, partner meetings, discovery forums, topical cafes and virtual community meetings. The vision of the Hunt Library is to define the research library of the future.

Information:

The following policies, regulations and programs recently enacted were reviewed, including those enacted since the October 10, 2011 University Council Meeting:

http://www.ncsu.edu/general_counsel/pols_regs/PRRsRecentlyEnacted.php

Chancellor Woodson took a moment to thank Eileen Goldgeier and the Office of General Council for their work in reviewing all university Policies, Rules and Regulations (PRRs). Eileen reported that the university started with 613 PRRs. In partnership with the executive officers, their office has eliminated 100 policies and rules, deleting several, consolidating a few and adding some (about 25). Regulations must be revised constantly because of changes that occur, but Eileen reported that her office continues to go through them in a systematic manner. The process will continue, and the university is now down to 560 total PRRs.

Approvals:

The October 10, 2011 minutes were approved as prepared and distributed.

Mini-Retreat: Establishing Metrics for Strategic Plan and SACS Update